

# ANNUAL REPORT 2022



**FFTP** FOOD FOR  
THE POOR  
— United in God's Work —

# C.R.U.S.E.

Food For The Poor's  
guiding principles



Collaboration improves the way we effectively work together as an organization.



Doing the right thing the right way - every time - maximizes our effectiveness.



Our goal to make a difference in more lives more quickly gives a sense of urgency to our work.



We responsibly plan and manage donor resources.



The more we engage the better we can touch the lives of those we serve.

## Five Lessons We Have Learned Over 40 Years

### 1 The Importance of Being a Learning Organization

Our commitment to learning means that sharing new knowledge increases program effectiveness and improves our response to changing environments. Food For The Poor teams regularly identify and share best practices to achieve the greatest impact with the resources available.

### 2 Transition from Building Things to Building Lives

When working together to address multidimensional poverty, we learned that material support and infrastructure are helpful but more is needed. Alongside individuals and communities, we listen to local knowledge and we develop holistic and sustainable solutions that benefit everyone long term.

### 3 Partnerships Provide a Catalyst for Impact

By partnering with like-minded organizations that have deeply established relationships with in-country community leaders, we reduce duplication of efforts, we share measurable outcomes and enable significant and lasting impact.

### 4 Investing in Monitoring and Evaluation Pays Off

Monitoring and evaluation provides valuable information on the effectiveness of our programs, identifies areas for improvement and allows for accountability and transparency. Projects with monitoring and evaluation are highly responsive to community needs, which leads to better outcomes and sustained impact.

### 5 Why Being Resilient Matters

For short-term, immediate response to emergencies, Food For The Poor's focus is on saving lives and providing basic needs. In the long term, the focus shifts to recovery and reconstruction efforts. Emergency reserve funds allow for readiness before disaster strikes and for longevity to stay until affected individuals and communities can sustain themselves.

On the Cover: Ian and his son, Kahlil, 3, celebrate their new Food For The Poor home in Jamaica given by donors.

## A MESSAGE FROM THE PRESIDENT

Dear Friend in Christ,

At Food For The Poor (FFTP), we believe in the gospel teachings to love thy neighbor. We come together as the body of Christ, each one of us united in God's work.

The story in the Bible of the Prophet Elijah and the widow's small cruse jar of oil is a reminder to trust God, seek His wisdom and be encouraged. The widow's cruse never ran dry, but she didn't rely only on her own supply. Guided by godly wisdom, she went to friends and neighbors and asked for their resources.

FFTP accomplished the amazing work you see highlighted in this Annual Report because of the Lord's guidance and because of you. For that we praise God.

On a visit to Guatemala, I received a joyful welcome and a handmade bracelet from a beneficiary. I'm always inspired when we get to meet local entrepreneurs like Myriam, seen in this photo with me. They work hard at their crafts to feed their families.

Many families and communities are struggling to put food on the table. We know that rising costs are astonishing. The need is worse than ever because so many people are now facing even more hardships.

Let us remember one another in prayer and continue to share our resources with our neighbors.

United in God's work,

Ed Raine  
President/CEO



Scan for a message from Ed



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# HONORING OUR PAST

## A Solid Foundation Fortified In Faith

In February 2023, Food For The Poor mourned the passing of our founder, Florida businessman Ferdinand "Ferdy" Mahfood. He was 85.

After experiencing a profound religious conversion, Ferdy Mahfood decided to devote his life to God by serving the poverty-stricken families of his native Jamaica. With the full support of the Mahfood family, he left the family business and founded Food For The Poor.

Ferdy planted the seeds of love and devotion 41 years ago that will know no end. Food For The Poor will announce in the near future special plans to honor his memory.

Food For The Poor President/CEO Ed Raine expressed his profound sadness over the loss of Ferdy and said he leaves behind a legacy of love and compassion for the poor.

When Ferdy retired in 2000, his brother Robin became president/CEO. Under Robin's leadership, Food For The Poor expanded even further. Since inception, Food For The Poor has distributed more than \$17.8 billion worth of food, medicine, housing, water and other aid in more than 20 countries.

What began as one dedicated man's vision to serve Christ by helping those in need has grown into one of the largest international relief and development charities in the United States. But always at the heart of the organization remains the poignant verse from the Gospel of Matthew:

Matthew 25:40: *"Truly I tell you, whatever you did for one of the least of these brothers and sisters of Mine, you did for Me."*

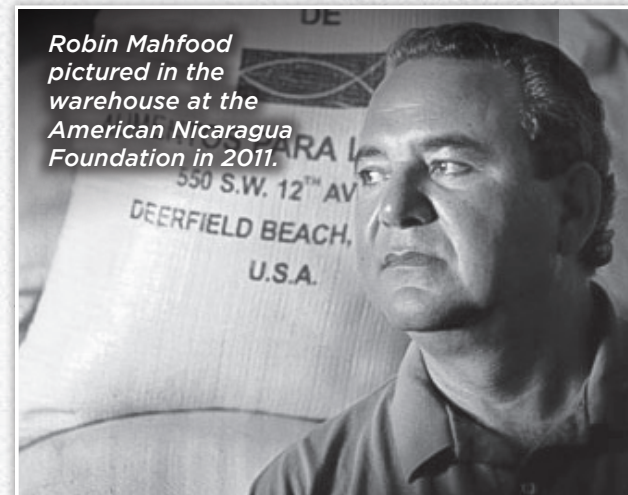
Please watch this visual journey of milestones spanning Food For The Poor's four decades of service in Latin America and the Caribbean.



Scan for video



*Ferdinand "Ferdy" Mahfood visits Cité Soleil in the early days of Food For The Poor, 1980s.*



*Robin Mahfood pictured in the warehouse at the American Nicaragua Foundation in 2011.*

## Energized for a Promising Future

Thanks to the Mahfood family and our faithful donors, Food For The Poor has built a solid foundation fortified in faith. As we honor our past, we remain united in God's work and are filled with the promise of our future.

Through new innovative programs, we seek to bring an end to poverty for one child, one family, one community at a time ... for good!

## Charting the Course for 2023 and Beyond

The initial step in our expansion effort is to ensure that the programs and partnerships we are engaging in will build lives, not just things. Together, we are creating jobs that generate

income for families and communities. Food For The Poor is energized by the success of past projects and the chance to adapt lessons learned from over 40 years of experience in future partnerships.

With the support of our donors, Food For The Poor brings the highest standards of positive and sustainable life-transforming livelihoods into the regions where we work. The learning cycle is central to our journey of effectiveness in programs and support. We see so much excitement in the people - and possibilities to come alongside communities and chart a new course together for 2023 and beyond.

- † Strengthened commitment to find even more effective ways to accelerate innovation and action for sustainable community development projects.
- † Cultivation of high-impact partnerships that bring greater expertise and practices to promote learning, especially cultural knowledge, in Food For The Poor's programs.
- † Support that empowers communities to identify their own issues and collaborate to find the best solutions.



# MULTI-COUNTRY PARTNERSHIPS

**An innovative partnership between Food For The Poor and Acceso is not only empowering farmers and food service workers but helping to feed hungry children and families.**

In partnership with Acceso, an organization focused on creating positive economic change in the lives of rural smallholder farming families, we are providing opportunities for stable access to formal markets and a sustainable source of income.

During the seed-to-market process, Acceso also trains the farmers and gives them supplies



such as seedlings, and they provide farmers with low-interest loans that the farmers repay with produce. Their crops are purchased at fair market prices.

This food is directed to existing feeding programs for locals and schoolchildren. It's a win-win situation for all. Our partnership has delivered locally sourced meals and snacks to 5,000 children in Colombia and Haiti. Now we are taking the joint venture to new levels.

## Plans for project expansion:

**Haiti:** Increase the number of students served in existing peanut-snack program from 8,000 to 11,400. Launch pilot of full-meal programming for 600 students in three schools. Establish sourcing opportunities from Food For The Poor farmer networks. This expansion will improve student nutrition for 4,000 children and create new economic opportunity and ongoing support for farmers.

**Colombia:** Use local production to expand feeding programs and improve nutrition, deliver tons of produce, feed an additional 1,000 schoolchildren, raise farmer and food system worker income, and launch new community training farms to give 170 vulnerable women and young people intensive training. Initiatives would support 500 additional farmers in nearby communities.

**El Salvador:** Implement new community training farms and provide local farmers with intense training to yield better crop production.



**MULTI-CROP**  
Smallholder farmers

## FARMER CAPACITY BUILDING PROGRAM



### TRAINING

**Training:** Good Agricultural Practices (GAP) and Climate-Smart Agriculture.

**Networking:** Peer-to-peer farming trainings for shared learning.



### INPUT + SEEDLINGS

**Inputs:** Quality seed, seedlings, and fingerlings generated in Acceso nurseries and hatchery are delivered at low cost.



### FINANCING

**Flexible:** Low-interest credit that farmers repay with produce instead of cash.

**Equipment:** Loans for equipment are provided to more advanced farmers.



**MULTI-BUYER**  
Domestic, International and Humanitarian Markets

## COMMERCIALIZATION SYSTEM



### LOGISTICS + SALES

**Logistics:** A team of logistics experts optimizes processes to operate within slim margins.

**Sales:** Sales team negotiates long-term contracts with large formal buyers.



### PROCESSING

**Commercial centers:** Acceso operates multi-crop processing facilities where food is prepared to formal market standards, creating jobs in the community.



### AGGREGATE

**Hub and spoke networks:** Farmers sell Acceso all their crop varieties at nearby depots.

**Collective earning power:** Acceso purchases at fair, formal market prices.

“...and he sent them out to proclaim the kingdom of God and to heal the sick.”  
(Luke 9:2, NIV)



FUNDACIÓN  
#HONDUREÑA  
PARA EL NIÑO  
CON CÁNCER  
  
salvamivida.org

## CENTER FOR CHILDREN WITH CANCER

At age 13, Lali was diagnosed with leukemia, but the costly treatment was an expense that her family could not afford. A cancer diagnosis is devastating and is even more frightening when medical care is unaffordable. Lali's mother brought her to the Medical Center for Children with Cancer in Honduras, a first-of-its-kind facility where Lali received chemotherapy at no charge. The center opened in 2022 and aims to improve the quality of life of children with cancer with cutting-edge medical treatment and pediatric palliative care through pain management.

In the countries where we provide help, medical treatment and care are not always available. **It is an incredible blessing to support this center that provides access to quality medical care at no cost.**

The Medical Center for Children with Cancer was built through a partnership between Food For The Poor, CEPUDO and the Honduran Foundation for Children with Cancer. **The center treats children with chemotherapy daily and does not charge for any treatments.**

**Cancer occurs in 1 out of every 10,000 children born in Honduras, says Carlos Sanchez, program director of the Honduran Foundation for Children with Cancer.**

Through this partnership, Honduran children living with cancer now have hope.



# 2022 HIGHLIGHTS

## Strengthening Our Partnerships

### Light a Single Candle Foundation

Working in partnership for several decades, the family behind Light a Single Candle Foundation are faithful friends, loyal supporters and participants in Food For The Poor projects. Fighting poverty through economic stability is important to the foundation and they are at the forefront of helping with the expansion of Food for the Poor's Sustainable Community Development projects.



### COMBRIFOL

Together with our partner CEPUDO in Honduras, the COMBRIFOL coffee production project provides training and technical help and the equipment necessary to reduce expenses for coffee farmers in the cooperative. COMBRIFOL unites 145 low-income Honduran farmers in a thriving cooperative. Participants work on their own farms, and when their products are harvested, they sell directly to COMBRIFOL.



Scan for project video



*“A new command I give you: Love one another. As I have loved you, so you must love one another. By this everyone will know that you are My disciples, if you love one another.” (John 13:34-35, NIV)*

## Sustainable Community Development in Colombia

Palma Real, located in Granada, Colombia, is the first large-scale sustainable community development built by Food For The Poor and partner Corporación Minuto de Dios. Today, 60 grateful families are living in their new homes with hope for a brighter future.



## Support for Ukraine

Food For The Poor teamed up with Feed My Starving Children to host a Join The Pack Ukraine event. A team of volunteers packed 116,640 lifesaving MannaPack rice meals. Thanks to the food-packing event, 319 children in Ukraine will be fed every day for an entire year. The Food For The Poor Radio Team further supported the Ukraine event by raising funds to deliver more than 4 million meals.





### Partnership for Haiti's Future

Food For The Poor partnered with P4H Global to train teachers in 38 schools in Haiti. The training project was recognized as a 2022 winner of the UNESCO-Hamdan Prize for Teacher Development.



### A Life Saved in Guatemala

Food For The Poor's Benevolent Fund sent baby Marcela from Guatemala to the United States for lifesaving surgeries. Born with her heart outside her chest, Marcela today is thriving and growing stronger every day.



### Renewing Hope in El Salvador

In collaboration with USAID and FEPADE, 100 schools in El Salvador received important upgrades, including improvements to bathrooms and electrical systems. More than 5,500 students benefited from educational workshops and a focus on enhancing educational quality.



### Expansion Into New Countries

#### Ecuador and Peru

Food For The Poor expanded its mission in 2022 to provide sustainable livelihoods for regions of Ecuador and Peru.

In Ecuador, a new project will provide consistent water for community residents in Visote-Nueva Esperanza. Members of the community aided in the installation of the equipment.

In Neshuya, Peru, a cacao pilot project aims to improve the living conditions and increase the income of 500 cacao-farming families of the Ucayali region.



# CRITICAL AID TO FAMILIES IN NEED

**Haiti Crisis** Faced with numerous challenges in 2022 and dwindling resources, Haiti struggled with an escalating humanitarian crisis. Through it all, Food For The Poor continued to remain on the ground, using our centrally located warehouse in Haiti to distribute truckloads of lifesaving food, water, medical supplies and critical aid.

Food For The Poor-Haiti distributed food kits to 492 women from a program that cares for malnourished children and young mothers. Many mothers walked several miles to receive this lifesaving food for their children.

*“But God will never forget the needy;  
the hope of the afflicted will never perish.”  
(Psalm 9:18, NIV)*



Because of donors like you, Food For The Poor and its long-time, trusted partners provided aid quickly and efficiently to families and communities in the countries we serve throughout the Caribbean and Latin America affected by natural disasters in 2022.

Preparation, including the prepositioning of aid for immediate deployment, is key to survival in those first days after widespread devastation.

## Disaster Relief and Recovery Efforts

### Puerto Rico (Hurricane Fiona)

- † Food For The Poor, Caritas de Puerto Rico and Iglesia Episcopal Diócesis de Puerto Rico **distributed generators** in seven devastated towns and neighboring areas without power.
- † Iglesia Episcopal Diócesis de Puerto Rico also held community days in partnership with a local hospital to provide health services and psychosocial and spiritual care, and distribute aid provided by Food For The Poor.



*Puerto Rico generator distribution*

### Dominican Republic (Hurricane Fiona)

- † Food For The Poor **distributed 500 disaster kits** to families in hard-hit communities within Higüey in the province of La Altagracia.
- † Asociación Dominicana de la Orden de Malta supported the deployment of the disaster kits and Caritas República Dominicana distributed food kits and hygiene kits to affected families.



*International prepositioned disaster relief kits*

### Southwest Florida (Hurricane Ian)

- † The organization worked with the Florida Catholic Conference to facilitate the **distribution of goods** through various Catholic Charities in Central and Southwest Florida.
- † Additionally, we **distributed aid** through the Florida Conference of the United Methodist Church and Casa de Su Presencia.
- † Food For The Poor **provided relief** to disaster-affected families in Southwest Florida.



*5-gallon buckets held disaster-relief cleaning supplies*



# VOLUNTEERS GIVE BACK WITH HEART

**Food For The Poor's Volunteer Program** was reenergized in 2021 when 80 volunteers gathered to provide support following the devastating August earthquake in Haiti. Since then, the program has grown to 872 registered volunteers who contributed more than 2,772 hours throughout 2022.



The largest community outreach project was a Join The Pack event to support Ukraine:



HELPED  
PACK



FOR



473  
volunteers

116,640  
rice meals

families  
in need



Getting involved and making a difference is the reason Hank and Sonia Bleier decided to join the growing group of volunteers at Food For The Poor in July 2022. They are both dedicated to serving others and felt drawn to support the charity and those we serve.

“It’s a beautiful feeling inside that you’ve reached out,” Hank Bleier said, adding that charity is a way to give thanks for his good fortunes. “We are so blessed to have what we have. If you can touch somebody’s life in a little way, what better thing is there?”

*“And let us consider how we may spur one another on toward love and good deeds.” (Hebrews 10:24, NIV)*



# 2022 FINANCIAL STATEMENT\*

## Statement of Activities

### SUPPORT AND REVENUE:

Contributions - Cash	\$130,175,523
Contributions - Donated Goods	\$360,378,479
Contributions - Pledges	\$259,448
Other Income - Loss	-\$561,790
<b>Total Support and Revenue</b>	<b>\$490,251,660</b>

### EXPENSES:

Program - Education	\$9,013,747
Program - Health Care	\$248,860,560
Program - Basic Needs	\$109,076,587
Program - Community Support & Development	\$38,234,611
Program - Intra-Program Costs	\$36,771,013
Fundraising	\$46,097,864
Administration	\$13,022,463
<b>Total Expenses</b>	<b>\$501,076,845</b>

**Change in Net Assets** - \$10,825,185

## Statement of Financial Position

### ASSETS:

Cash & Cash Equivalents	\$17,558,532
Contributions Receivable	\$268,179
Property & Equipment	\$11,368,640
Goods-in-Transit	\$4,736,529
Other Assets	\$19,325,690
<b>Total Assets</b>	<b>\$53,257,570</b>

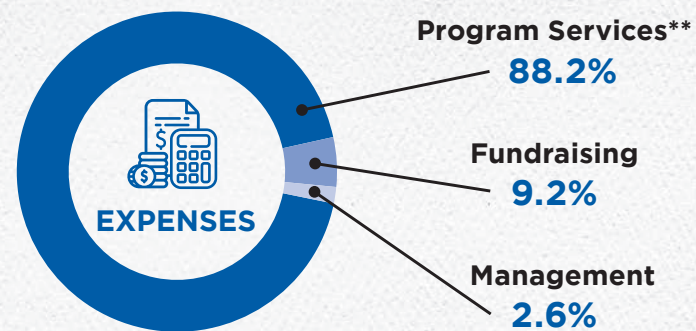
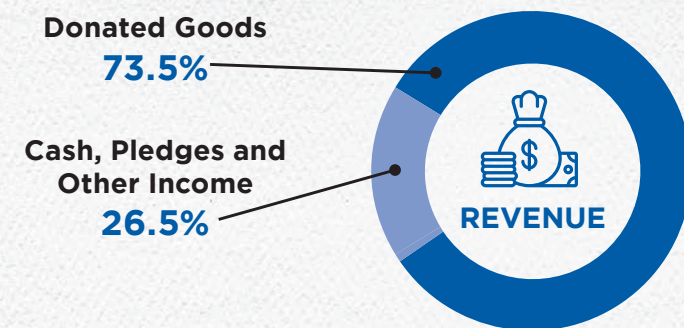
### LIABILITIES:

Accounts Payable	\$3,713,910
Accrued Liabilities	\$2,343,430
<b>Total Liabilities</b>	<b>\$6,057,340</b>

### NET ASSETS:

Unrestricted	\$42,040,685
Restricted	\$5,159,545
<b>Total Net Assets</b>	<b>\$47,200,230</b>

**Total Liabilities & Net Assets** \$53,257,570



\*Year ended December 31, 2022. Subject to final audit.  
\*\*Includes donated goods, cash grants and cash purchases.

**AID  
DISTRIBUTED  
IN 2022**

**2,691**  
tractor-trailers  
worth **\$386**  
million



Belize .....	\$3,888,825
Colombia .....	\$251,600
Dominican Republic.....	\$22,166,628
El Salvador .....	\$18,097,126
Grenada .....	\$3,550,618
Guatemala .....	\$120,078,610
Guyana .....	\$19,059,282
Haiti.....	\$89,348,157
Honduras .....	\$72,629,006
Jamaica .....	\$25,659,951
Nicaragua .....	\$224,288
Panama.....	\$1,219,852
Peru.....	\$7,000
St. Lucia .....	\$2,274,516
St. Vincent.....	\$74,608
Trinidad & Tobago .....	\$6,270,403
U.S.A. - Puerto Rico.....	\$77,838
U.S.A. - States .....	\$1,155,910

Subject to final audit.

## Officers

**Edward Raine**  
President/CEO

**Mark Khouri**  
EVP/Chief Operating Officer

**Dennis North**  
EVP/Chief Administrative  
Officer/Chief Financial Officer

**William G. Benson**  
Treasurer

**Gail Hamaty-Bird**  
EVP/General Counsel/  
Secretary



## Board of Directors

**P. Todd Kennedy, Esq.**  
Tax and Estate Planning  
Attorney  
Chairman

**William G. Benson**  
Certified Public Accountant  
Vice Chairman, Treasurer

**Linda Coello**  
Founder and President of  
CEPUDO, Honduras

**The Right Reverend Leopold Frade, D.D.**  
3<sup>rd</sup> Bishop of Southeast Florida,  
Res.

**Gail Hamaty-Bird, Esq.**  
EVP/General Counsel/Secretary

**Robin G. Mahfood, CD.**  
Retired CEO of Food For The  
Poor

**Rhonda Maingot**  
Missionary Living Water  
Community

**His Eminence Óscar Andrés Cardinal Rodríguez Maradiaga, S.D.B.**  
Archbishop of Tegucigalpa,  
Honduras

**Most Reverend Burchell McPherson**  
Bishop of Montego Bay, Jamaica  
Diocese of Montego Bay

**Dr. Lynne G. Nasrallah, Ed.D.**  
Professor of Counseling

**Edward Raine**  
President/CEO

**The Very Reverend Monsignor Honorable Gregory Ramkissoon, OJ**  
Vicar-General, Archdiocese of  
Kingston, Jamaica

*“May the God of hope fill you with all joy and peace as you trust in Him, so that you may overflow with hope by the power of the Holy Spirit.” (Romans 15:13, NIV)*



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