A MESSAGE FROM THE PRESIDENT

Dear Friends in Christ,

In 2017, the poor faced many hardships as three strong hurricanes devastated the impoverished in the Caribbean and Latin America. Your kind compassion was needed more than ever as these disasters caused catastrophic consequences for helpless families.

Despite the horrific conditions, the faith of many families remained strong, and thanks to your help and loving support, hope is being restored. Because of your compassion and generosity, lifesaving aid was distributed to those who needed it most.

In this Annual Report, you will not only see what your generosity has done for those in the paths of natural disasters, but also the hope and love you’ve brought to the poor throughout the Caribbean and Latin America. Because of your kindness, lives have been transformed.

Whether it was building homes, feeding the hungry, providing clean water or delivering medicine, you have helped make a difference, one family at a time.

Thank you for all that you do for the poor. May God continue to bless you now and always.

A servant of the poor,

Robin G. Mahfood

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5.48% ADMINISTRATION RATIO

2017 SUMMARY OF ACTIVITIES*

Total Expenditures: $ 950,372,099
Operating Expenses: $ 52,079,686
Tractor-Trailers of Aid Distributed: 4,232

*Subject to final audit

Our mailings cost so little, but do so much. Over the last 19 years, fundraising and other administrative costs averaged less than 3% of our expenses; more than 95% of all donations, including donated goods, were directly to programs that help the poor.
"The one who **SUPPLIES** seed to the sower and bread for food will supply and multiply your seed and increase the harvest of your righteousness."

(2 Corinthians 9:10)

**FEEDING THE HUNGRY**

The silence of a small child who is no longer crying because their hunger has been satisfied is the sweetest sound to a mother desperate to feed her child. And because you shared your blessings in 2017, many grateful parents in the Caribbean and Latin America experienced this peace as their children ate nourishing food. You also brought joy to nutritional centers where caregivers rejoiced to have food and nutritious supplements that helped bring malnourished little ones back from the brink of death. All of this happened because you chose to share what you have with your neighbor. Your loving contribution to the lives of desperate families brought about lifesaving change and provided even more hope to the struggling poor.

**FEEDING FACTS & FIGURES**

- Thanks to you, in 2017, **12 MILLION** meals a day were distributed to feed malnourished children and their families.
- Because of your generosity, we are able to provide **15,000 meals a day**, six days a week, to feed the hungry at our feeding center in Porto-Prince, Haiti.

Through you, Food For The Poor supports hundreds of food-generating projects and other projects and programs that help the poor like the ones listed on page 7.
“I would soon find a SHELTER from the raging wind and storm.”
(Psalm 55:9)

SHELTERING THE HOMELESS

For the poor we serve together, a simple, yet sturdy house is a dream come true and something they could never afford, not when they are struggling to survive from one day to the next. The houses you built in 2017 provided a new life for desperate families.

Having a safe, well built home in which to raise their children means security and stability for poor families. It means protection from the rain and the wind, and having a door to lock at night. Thousands of families received this life altering gift last year through Food For The Poor supporters like you.

Thanks to your gifts to build homes, you delivered love, joy and peace to families in desperate need of a safe home to raise their children. Your support has provided rays of hope in the darkness of poverty.

HOUSING FACTS & FIGURES

- In 2017, Food For The Poor built 7,582 housing units for families in need of safe shelter.
- Since 1982, we have constructed 124,840 housing units for the poor.

TOP: Before receiving their new home, Marcia and her son Jesus slept in the kitchen of their shack because it was the only room that had walls.
LEFT: Marcia, 32, and Jesus, 7, stand in front of their new home in Dajabon built through the generosity of Food for The Poor donors.
The Lord is just and loves just deeds; the upright shall see His face.”
(Psalm 11:7)

Thanks to you, poor families in the Caribbean and Latin America praised the Lord in 2017 for their ability to break free of poverty and the ability to feed their children through income producing projects.

Because of your generous compassion in providing tools and seeds to farmers, communities can now grow their own food, and there is clean water for children to drink, because of water wells you helped install.

Thanks to your support, trees that bear fruit are providing a source of nutrition and income in communities.

2017 PROJECT SUMMARY

<table>
<thead>
<tr>
<th>PROJECT</th>
<th>COST</th>
</tr>
</thead>
<tbody>
<tr>
<td>Housing/Housing Villages</td>
<td>$15,260,396</td>
</tr>
<tr>
<td>Construction &amp; Repairs</td>
<td>$7,306,348</td>
</tr>
<tr>
<td>Water/Sanitation</td>
<td>$5,002,930</td>
</tr>
<tr>
<td>Development &amp; Self-Help Projects</td>
<td>$3,597,352</td>
</tr>
<tr>
<td>Program Support</td>
<td>$828,793</td>
</tr>
<tr>
<td>TOTAL PROJECTS</td>
<td>$31,995,819</td>
</tr>
</tbody>
</table>

Children have a brighter future in school because of the resources you gave them. By supplying schools with computers, desks, musical instruments and much more, your gifts enabled students to learn.

Thank you for blessing the poor by giving them much-needed resources. Whether you supported housing projects, helped to educate children, provided a water well, supplied poor fishermen with boats, or enabled destitute families to generate their own income, you have followed in Christ’s footsteps by reaching out with love to the poorest of the poor.

LEFT: Ana works in a greenhouse tunnel provided by generous food for The Poor donors. She grows green beans, a part of a cooperative for women in El Yali, Guatemala, which works to help women in the region become self-sustaining and empowered through the production and sale of their beans.
A COOL KIND OF FUEL: Santo no longer has to buy firewood to cook hot meals for her four children. By taking part in the biointensive farming initiative in Nicaragua, she is able to use gas produced by pig waste for fuel that is piped into her home. The liquid fertilizer produced as a byproduct of the system will be used for planting and also to sell as a way to support her family.

PROJECT HIGHLIGHT:
BIOINTENSIVE FARMING

You were a blessing to farming families in Nicaragua and are helping them break the cycle of poverty through biointensive farming.

This ecologically sustainable farming initiative creates fuel and high-quality liquid fertilizer out of natural waste through a biodigester. The fuel is used for cooking and the fertilizer helps grow a variety of nutritious vegetables, herbs and spices that can be eaten and also sold for an income. And because biointensive farming requires 80 percent less water and diminishes the expenses for fertilizers, farmers are able to grow heartier crops even in drought conditions.

Because of you, entire communities are transformed through sustainable initiatives like biointensive farming.
"I call to God Most High, to God who PROVIDES for me. May God send help from heaven to save me..."  
(Psalm 57:3, 4a)

After three days of hiding from the wrath of Hurricane Maria in a shelter, Sandy, 9, came home and as he saw his elderly next-door-neighbor’s home, he burst into tears. All that was left was mangled zinc and splintered wood. “I was SCARED for her,” Sandy said.

Fortunately Sandy’s neighbor was sheltering elsewhere during the storm. Sandy’s family and his elderly neighbor were among many who received help through donated goods Food For The Poor shipped to Puerto Rico.

In 2017, you were the hands and feet of Christ during an exceptionally violent and devastating hurricane season.

Hurricane Irma and Hurricane Maria brought catastrophic destruction to the Caribbean. Food For The Poor sent immediate relief and lifesaving aid to Dominica, Puerto Rico, St. Lucia, Antigua and St. Thomas.

Because of the loving generosity of donors and partners, Food For The Poor was able to provide much-needed food, water and supplies to those who needed it most in Dominica, Puerto Rico, Antigua and St. Thomas.

To the many families who were left with only the clothes on their backs, and for those trying to recover from the devastation and heartbeat of loss from these two storms, your generous donations helped them to start rebuilding their lives.

Thank you for the comfort and hope you provided to the victims of these horrific storms. You were proof of God’s loving care and provision during these trials.

May God bless you as you continue to share the love of Christ with those who need you most.

RELIEF FACTS & FIGURES*  
In the months following Hurricanes Irma and Maria:

<table>
<thead>
<tr>
<th>COUNTRY</th>
<th>TRACTOR-TRAILERS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dominica</td>
<td>75</td>
</tr>
<tr>
<td>Puerto Rico</td>
<td>61</td>
</tr>
<tr>
<td>St. Lucia (in staging for other affected islands)</td>
<td>36</td>
</tr>
<tr>
<td>Antigua</td>
<td>6</td>
</tr>
<tr>
<td>St. Thomas</td>
<td>2</td>
</tr>
</tbody>
</table>

*Figures as of December 31, 2017

LEFT: Father Enrique, director of Caritas Puerto Rico, a Food For The Poor partner, stands amid generous donations of food and other supplies ready to be distributed after Hurricane Maria. The powerful Category 5 hurricane left the majority of Puerto Rico without power for months.
Because of you, lives were saved in 2017. Through your generous support, local clinics, hospitals and nutritional centers were able to provide affordable or free healthcare to help impoverished families. Your compassionate generosity helped provide lifesaving medicine, medical supplies and equipment to those who needed it most.

You are a lifesaver. Because of your help, a mother is thanking God that her precious child was cured from a terrible illness. Because of your generosity, a child is skipping to school instead of lying in bed with a treatable disease.

Vulnerable children no longer have to lose their lives to treatable diseases or illnesses because they now have access to the proper medical attention they need and deserve. Thank you for helping to heal those who were sick and suffering.

“The LORD sustains them on their sickbed, allevies the malady when they are ill.”
(Psalm 41:4)

**MEDICAL FACTS & FIGURES**

Food For The Poor shipped 571 tractor-trailer loads of medicine and medical supplies in 2017.

<table>
<thead>
<tr>
<th>COUNTRY</th>
<th>TRACTOR-TRAILERS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Haiti</td>
<td>184</td>
</tr>
<tr>
<td>Guatemala</td>
<td>131</td>
</tr>
<tr>
<td>Jamaica</td>
<td>60</td>
</tr>
<tr>
<td>Nicaragua</td>
<td>39</td>
</tr>
<tr>
<td>Honduras</td>
<td>38</td>
</tr>
<tr>
<td>Guyana</td>
<td>30</td>
</tr>
<tr>
<td>El Salvador</td>
<td>29</td>
</tr>
<tr>
<td>Dominican Republic</td>
<td>23</td>
</tr>
<tr>
<td>Other</td>
<td>37</td>
</tr>
</tbody>
</table>

Poverty should never stop a child from pursuing an education, but for so many impoverished school-age children in the Caribbean and Latin America, attending school remains too expensive. But because of your generosity in 2017, children whose parents never thought they could send their little ones to school were able to go to school. Our education programs help eve children to attend school and to be healthy. Education is a basic human right and your support of a child’s right to an education is helping to stop the cycle of poverty.

Your willingness to help with the essentials needed to give a child an education is opening up an opportunity for children to one day make a positive change in the world they live in.

“Teach me wisdom and knowledge, for in Your commands I trust.”
(Psalm 119:66)

**EDUCATION FACTS & FIGURES**

In 2017, our donors built, repaired or expanded 47 schools and shipped 188 tractor-trailer loads of school furniture, books and supplies.

LEFT: Gladys, 5, smiles during an after-school tutoring and study program supported by Food For The Poor donors in Nicaragua. The program helps provide the educational supplies and food they need for a bright future.
CARING PARTNERS

Because of our faithful supporters and partners, we are able to assist the poor with their most dire and urgent needs. We are extremely grateful to work with other charities, churches of many denominations, community leaders and non-government organizations to help the poor of the Caribbean and Latin America.

Thanks to them, Food For The Poor can provide aid as quickly as possible to areas where it is most needed. Our caring partners help us to deliver food to malnourished children, and their donations of much-needed supplies provide relief to disaster-stricken regions and much more. They are essential to the work we do.

With compassion and dedication, our partners help us to ease the suffering of the poor. Thank you for joining us in blessing and lifting up those in dire need.

GIVING THANKS

“Therefore, I, too, hearing of your faith in the Lord Jesus and of your love for all the holy ones, do not cease giving thanks for you, remembering you in my prayers…” (Ephesians 1:15-16, 16a)

Giving thanks for YOU. You are an important member of our Food For The Poor family, and in 2017 we were joyously overwhelmed by your generosity toward the mission of serving the poor in the Caribbean and Latin America. Thank you! Collectively, the kindness that you shared with the poor in 2017 spread the word that they matter in this world, and that they are surely not forgotten.

For those who gave through the Legacy Giving Program, your compassionate gifts, bequests and trusts have demonstrated your lasting compassion and love for the poor and for that we thank you.

By being part of Champions For The Poor or by promoting Operation Scarf® you have inspired others to join with you in reducing the suffering of the poor.

You are each proof that one person can make a lasting difference.

To the clergy, churches and Christian organizations who selflessly continued to reach out to the poor in the Caribbean and Latin America, you were a lifeline for the poor and a beautiful example of the love of Christ.

Whether you reached out to the poor by providing safe shelter, nourishing food, access to fresh, clean water or if you helped out in the midst of another kind of suffering, you have impacted the lives of those you touched in a big, powerful and positive way in 2017. Your heartfelt and selfless actions answered some mighty prayers for help. Food For The Poor is humbled by your sacrifice, and we are immensely grateful that you care so deeply for the poor. May the Lord keep blessing you as you continue to serve Him by helping our poorest brothers and sisters.

“I trust in Your faithfulness. Grant my heart joy in Your help, that I may sing of the Lord, ‘How good our God has been to me!’” (Psalm 138)
DISTRIBUTED IN 2017*

4,232 TRACTOR-TRAILERS
NORTH $843,504,402

Antigua .................................................. $331,016
Barbados ............................................... $1,971,266
Belize .................................................... $3,995,868
Colombia .............................................. $187,020
Dominica .............................................. $763,888
Dominican Republic ......................... $46,903,184
El Salvador ........................................... $32,772,824
Ghana ..................................................... $20,644
Grenada .................................................. $3,834,523
Guatemala ............................................. $170,646,888
Guyana .................................................... $25,255,823
Haiti ......................................................... $288,371,808
Honduras ............................................... $57,942,682
Jamaica ................................................... $99,856,740
Nicaragua .............................................. $92,074,427
Puerto Rico ............................................. $5,875,859
Saint Lucia ............................................ $8,349,018
Saint Thomas ......................................... $147,287
Saint Vincent ......................................... $375,007
Trinidad ............................................... $60,988,827
United States of America ..................... $341,396

2017 FINANCIAL STATEMENT*

STATEMENT OF ACTIVITIES

SUPPORT AND REVENUE:

- Contributions – Cash .......................................................... $146,599,002
- Contributions – Donated Goods ............................................. 809,263,718
- Contributions – Pledges ....................................................... 2,659,109
- Other Income ......................................................................... 194,435

Total Support and Revenue ................................................ $948,711,067

EXPENSES:

- Program – Education ........................................................... $33,305,138
- Program – Healthcare ......................................................... 568,165,257
- Program – Basic Needs .......................................................... 182,022,668
- Program – Community .......................................................... 813,654,544
- Support & Development ....................................................... 33,582,808
- Program – Intra-program Costs .............................................. 42,656,075
- Fundraising ............................................................................ 9,436,611

Total Expenses ....................................................................... $956,372,099

CHANGE IN NET ASSETS ................................................................. $1,661,032

STATEMENT OF FINANCIAL POSITION

ASSETS:

- Cash & Cash Equivalents ...................................................... $22,957,353
- Contributions Receivable ..................................................... 1,182,457
- Property & Equipment ............................................................ 15,486,333
- Goods-in-Transit .................................................................. 275,639
- Other Assets ......................................................................... 1,676,909

Total Assets ........................................................................... $41,577,691

LIABILITIES:

- Accrued Payable .................................................................. $2,318,524
- Accrued Liabilities ................................................................. 3,006,537

Total Liabilities ........................................................................ $5,325,061

NET ASSETS:

- Unrestricted .......................................................................... $36,086,725
- Restricted .............................................................................. 165,905

Total Net Assets ....................................................................... $36,252,630

STAFF & PROGRAM:

- Program Services ................................................................. 94.5%
- Fundraising ............................................................................. 4.5%
- Management ........................................................................ 1.0%

- REVENUE: Donated Goods ..................................................... 84.3%

- EXPENSES: Program Services ................................................. 94.5%

BOARD OF DIRECTORS

P. Todd Kennedy .................................................. CEO & President
William C. Eason .................................................. Board Chairman
Grace R. Williams .................................................. Treasurer
Robert G. Mahfoud .................................................. Executive Director
Lauren O. Miles .................................................... Vice President
Lyne G. Nairallah .................................................. President

OFFICERS

Robert G. Mahfoud .................................................. President & CEO
Angel Aloma ..................................................... COO
Mark Khouri .......................................................... CFO
Shawn Price ............................................................ Chief Operating Officer
David T. Price .......................................................... Secretary

Ihonda Mairgott, Missionalist
His Eminence Oscar Andries, Primus of Honduras
Cardinal Rodrigo Maradiaga, Archbishop of Tegucigalpa, Honduras
The Right Reverend Leopold Fenei, D.D.
Bishop of Southern Illinois
The Very Reverend Montignor Honoré Gregory Ramkissoon, Of Muyaca General, Archdiocese of Kingston

*Subject to final audit.
VISION STATEMENT

Food For The Poor is God’s instrument to help the materially poor and to renew the poor in spirit.

Our ministry is a reflection of our Lord’s unconditional love — a love that surrenders all, that inspires trust and faith, and that embraces all people, regardless of race, status or creed.

It is also shaped by our belief that Christ is alive and can be served directly by serving those in greatest need. (Matthew 25:40)

For guidance and to maintain the purity of our mission, we stress the need for regular prayer.

Through surrender, service and prayer, we seek a closer union with our Lord.

MISSION STATEMENT

Our mission is to link the church of the First World with the church of the Third World in a manner that helps both the materially poor and the poor in spirit.

The materially poor are served by local churches, clergy and lay leaders who have been empowered and supplied with goods by Food For The Poor.

The poor in spirit are renewed by their relationship with and service to the poor through our direct ministry of teaching, encouragement and prayer.

Ultimately, we seek to bring both benefactors and recipients to a closer union with our Lord.